

Review

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Corresponding author:

Jansen Smith;

Email: smithja@d.umn.edu

*Authors are listed alphabetically in two groups: working group leaders and group members.

[†]Indicates leadership role in a working group.

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Identifying the Big Questions in paleontology: a community-driven project

Jansen A. Smith^{1,2*} , Elizabeth M. Dowding^{1†} , Ahmed A. Abdelhady^{3†} , Paolo Abondio^{4†} , Ricardo Araújo^{5†} , Tracy Aze^{6†} , Mairin A. Balisi^{7,8,9†} , Luis A. Buatois^{10†} , Humberto Carvajal-Chitty^{11†} , Devapriya Chattopadhyay^{12†} , Mario Coiro^{13,14†} , Gregory P. Dietl^{15,16†} , Catalina González Arango^{17†} , Charalampos Kevrekidis^{18†} , Julien Kimmig^{19,20†} , Alexis M. Mychajliw^{8,21†} , Catalina Pimiento^{22,23†} , Omar Rafael Regalado Fernández^{24†} , Katlin M. Schroeder^{25†} , Rachel C. M. Warnock^{1†} , Tzu-Ruei Yang^{26,27,28†} , Moriaki Yasuhara^{29,30†} , Lailah Gifty Akita³¹ , Bethany J. Allen^{32,33} , Brendan M. Anderson¹⁵ , Jérémy Andréolett³⁴ , Fernando M. Archuby^{35,36} , Gustavo A. Ballen³⁷ , Md. Ibrahimul Bari³⁸ , Michael J. Benton³⁹ , Eugene W. Bergh⁴⁰ , Luciano Brambilla⁴¹ , Anieke Brombacher⁴² , Yong Kit Samuel Chan⁴³ , Alfio Alessandro Chiarenza⁴⁴ , Tsogtbaatar Chinzorig^{45,46,47} , Kadane M. Coates⁴⁸ , David R. Cordie⁴⁹ , Miguel Cortés-Sánchez⁵⁰ , Eduardo J. Cruz-Vega⁵¹ , Jonathan D. Cybulski^{52,53} , Kenneth De Baets⁵⁴ , Julia De Entrambasaguas^{55,56} , Erin M. Dillon^{52,57} , Andrew Du⁵⁸ , Alexander M. Dunhill⁵⁹ , Jon M. Erlandson⁶⁰ , Marie-Béatrice Forel⁶¹ , William J. Foster⁶² , Terry A. Gates^{45,47} , Alexandra Gavryushkina⁶³ , Molly K. Grace⁶⁴ , Hans-Peter Grossart^{65,66} , Patrick Hänsel¹ , Paul G. Harnik⁶⁷ , Melanie Jane Hopkins⁶⁸ , Samantha S. B. Hopkins^{60,69} , Keyi Hu⁷⁰ , Huai-Hsuan M. Huang⁷¹ , Randall B. Irmis^{72,73} , Victory A. J. Jaques^{74,75} , Xavier A. Jenkins⁷⁶ , Advait M. Jukar^{77,78,79} , Patricia H. Kelley⁸⁰ , Romina G. Kihn^{81,82} , Adiël A. Klompaker⁸³ , Ádám T. Kocsis¹ , Jürgen Kriwet¹⁴ , David Lazarus⁸⁴ , Chun-Chi Liao⁸⁵ , Chien-Hsiang Lin⁸⁶ , Julien Louys⁸⁷ , Jesus Lozano-Fernandez⁸⁸ , María Carmen Lozano-Francisco⁸⁹ , Jessica A. Lueders-Dumont⁹⁰ , Mariano E. Malvé⁹¹ , Rowan C. Martindale⁹² , Iliara Mazzini⁹³ , Giorgia Modenini⁹⁴ , Subhronil Mondal⁹⁵ , Mariana Mondini^{96,97} , Mateo D. Monferran⁹⁸ , Laura P. A. Mulvey¹ , Karma Nanglu⁹⁹ , Jacqueline M. T. Nguyen^{100,101} , Richard Norris¹⁰² , Aaron O'Dea^{52,103} , Amy L. Ollendorf¹⁰⁴ , Johanset Orihuela¹⁰⁵ , John M. Pandolfi¹⁰⁶ , Telmo Pereira^{107,108,109,110} , Alejandra Piro^{36,111} , Roy E. Plotnick¹¹² , Stephanie M. Plaza-Torres¹¹³ , Arthur Porto¹¹⁴ , Albert Prieto-Márquez¹¹⁵ , Surangi W. Punyasena¹¹⁶ , Tiago B. Quental¹¹⁷ , Nussaibah B. Raja¹ , Voajanahary Ranaivosoa¹¹⁸ , Lauriane Ribas-Deulofeu¹¹⁹ , Florent Rivals^{120,121,122} , Vanessa Julie Roden¹ , Antonietta Rosso¹²³ , Farid Saleh¹²⁴ , Rodrigo Brincalpe Salvador^{125,126} , Erin E. Saupe¹²⁷ , Simon Schneider¹²⁸ , Judith A. Sclafani¹²⁹ , Martin R. Smith¹³⁰ , Antoine Souron¹³¹ , Manuel J. Steinbauer¹³² , Mathew Stewart⁸⁷ , Claudia P. Tambussi¹³³ , Ellen Thomas^{42,134} , Emanuel Tschopp^{135,136,137} , Thomas Tütken¹³⁸ , Sara Varela¹³⁹ , Raúl I. Vezzosi^{140,141} , Amelia Villaseñor¹⁴² , Manuel F. G. Weinkauff¹⁴³ , Lindsay E. Zanno^{45,47} , Chi Zhang⁸⁵ , Qi Zhao⁸⁵ , and Wolfgang Kiessling^{1†} 

- ¹GeoZentrum Nordbayern, Friedrich-Alexander-Universität Erlangen-Nürnberg (FAU), Erlangen 91054, Germany
- ²Department of Earth and Atmospheric Sciences, University of Minnesota Duluth, Duluth, Minnesota 55812, U.S.A.
- ³Geology Department, Minia University, Al Minya, Al Minya 61519, Egypt
- ⁴IRCCS Istituto delle Scienze Neurologiche di Bologna, Bologna, Emilia-Romagna 40139, Italy
- ⁵Instituto de Plasmas e Fusão Nuclear & Centro de Recursos Naturais e Ambiente (CERENA), Instituto Superior Técnico, Universidade de Lisboa, Lisbon 1049-001, Portugal
- ⁶School of Biological and Marine Sciences, University of Plymouth, Plymouth, Devon PL4 8AA, U.K.
- ⁷Raymond M. Alf Museum of Paleontology, Claremont, California 91711, U.S.A.
- ⁸La Brea Tar Pits and Museum, Natural History Museums of Los Angeles County, Los Angeles, California 90036, U.S.A.
- ⁹Department of Life and Environmental Sciences, University of California–Merced, Merced, California 95343, U.S.A.
- ¹⁰Department of Geological Sciences, University of Saskatchewan, Saskatoon, Saskatchewan S7N 5E2, Canada
- ¹¹Departamento de Estudios Ambientales, Universidad Simón Bolívar, Valle de Sartenejas, Baruta/Miranda 89000, Venezuela
- ¹²Department of Earth and Climate Science, IISER Pune, Pune, MH 411008, India
- ¹³Department of Paleontology and Historical Geology, Senckenberg Research Institute and Natural History Museum, Frankfurt am Main 60395, Germany
- ¹⁴Department of Palaeontology, University of Vienna, Vienna, Vienna 1090, Austria
- ¹⁵Paleontological Research Institution, Ithaca, New York 14850, U.S.A.
- ¹⁶Department of Earth and Atmospheric Sciences, Cornell University, Ithaca, New York 14853, U.S.A.
- ¹⁷Departamento de Ciencias Biológicas, Universidad de los Andes, Bogotá 111711, Colombia
- ¹⁸Museum für Ur- und Ortsgeschichte, Museumszentrum Quadrat, Bottrop, 46236, Germany
- ¹⁹Paläontologie und Evolutionsforschung, Abteilung Geowissenschaften, Staatliches Museum für Naturkunde Karlsruhe, 76133 Karlsruhe, Germany
- ²⁰Harold Hamm School of Geology and Geological Engineering, University of North Dakota, Grand Forks, North Dakota 58202, U.S.A.
- ²¹Department of Biology & Program in Environmental Studies, Middlebury College, Middlebury, Vermont 05753, U.S.A.
- ²²Department of Paleontology, University of Zurich, Zurich 8006, Switzerland
- ²³Department of Biosciences, Swansea University, Swansea SA28PP, U.K.
- ²⁴Curation, Senckenberg Naturmuseum Frankfurt, Frankfurt am Main, Hesse 60395, Germany
- ²⁵Institute for Biospheric Studies, Yale University, New Haven, Connecticut 06520, U.S.A.
- ²⁶National Museum of Natural Science, Taichung 404023, Taiwan
- ²⁷Department of Life Sciences, National Chung Hsing University, Taichung 402202, Taiwan
- ²⁸Department of Earth Sciences, National Cheng Kung University, Tainan, 701401 Taiwan
- ²⁹School of Biological Sciences, Area of Ecology and Biodiversity, Swire Institute of Marine Science, Institute for Climate and Carbon Neutrality, and Musketeers Foundation Institute of Data Science, The University of Hong Kong, Hong Kong SAR, China
- ³⁰State Key Laboratory of Marine Pollution, City University of Hong Kong, Kowloon, Hong Kong SAR, China
- ³¹Department of Marine and Fisheries Sciences, University of Ghana, Legon-Campus, Greater-Accra, Ghana
- ³²Department of Biosystems Science and Engineering, ETH Zurich, Basel, Basel-Stadt 4056, Switzerland
- ³³Computational Evolution Group, Swiss Institute of Bioinformatics, Lausanne, Vaud 1015, Switzerland
- ³⁴Institut de Biologie, École Normale Supérieure, Université PSL, CNRS, INSERM, Paris 75005, France
- ³⁵Centro de Estudios Integrales de la Dinámica Exógena, Universidad Nacional de La Plata, La Plata (1900), Provincia de Buenos Aires, Argentina
- ³⁶Consejo Nacional de Investigaciones Científicas y Técnicas (CONICET), Ciudad Autónoma de Buenos Aires, CABA C1425FQB, Argentina
- ³⁷Instituto de Biociências, Universidade Estadual Paulista “Júlio de Mesquita Filho”, Botucatu SP 18618-689, Brazil
- ³⁸Geology, Indian Institute of Technology Bhubaneswar, Bhubaneswar, Odisha 752050, India; and Geology, JIS University, Kolkata, West Bengal 700109, India
- ³⁹Palaeobiology, Research Group, School of Earth Sciences, University of Bristol, Wills Memorial Building, Queen’s Road, Bristol, BS8 1RJ, U.K.
- ⁴⁰Unit for Environmental Sciences and Management, North-West University, Potchefstroom 2531, South Africa
- ⁴¹Centro de Estudios Interdisciplinarios, Universidad Nacional de Rosario, Rosario, Santa Fe 2000, Argentina
- ⁴²Department of Earth & Planetary Sciences, Yale University, New Haven, Connecticut 06511, U.S.A.
- ⁴³Department of Biological Sciences, National University of Singapore, Singapore, 117558 Singapore
- ⁴⁴Department of Earth Sciences, University College London, London WC1E 6BS, U.K.
- ⁴⁵Department of Biological Sciences, North Carolina State University, Raleigh, North Carolina 27695, U.S.A.
- ⁴⁶Division of Paleozoology, The Institute of Paleontology, Mongolian Academy of Sciences, Ulaanbaatar 15160, Mongolia
- ⁴⁷North Carolina Museum of Natural Sciences, Raleigh, North Carolina 27601, U.S.A.
- ⁴⁸Department of Chemistry, The University of the West Indies, Mona, Kingston JMAAW15, Jamaica
- ⁴⁹Division of Biological Sciences, Edgewood University, Madison, Wisconsin 53711, U.S.A.
- ⁵⁰Department of Prehistory and Archaeology, University of Seville, Seville 41004, Spain
- ⁵¹Geology, The University of Puerto Rico, Mayagüez Campus, Mayagüez, Puerto Rico 00680, U.S.A.
- ⁵²Smithsonian Tropical Research Institute, Balboa 0843, Republic of Panamá
- ⁵³Graduate School of Oceanography, University of Rhode Island, Narragansett, Rhode Island 02882, U.S.A.
- ⁵⁴Institute of Evolutionary Biology, University of Warsaw, Faculty of Biology, Warsaw 02-089, Poland
- ⁵⁵Departamento de Ciencias de la Tierra, Universidad de Zaragoza, Zaragoza 50009, Spain
- ⁵⁶Instituto Universitario de Investigación de Ciencias Ambientales de Aragón (IUCA), Zaragoza 50009, Spain
- ⁵⁷Department of Ecology, Evolution, and Marine Biology, University of California, Santa Barbara, Santa Barbara, California 93106, U.S.A.

- ⁵⁸Department of Anthropology & Geography, Colorado State University, Fort Collins, Colorado 80523, U.S.A.
- ⁵⁹School of Earth and Environment, University of Leeds, Leeds LS2 9JT, U.K.
- ⁶⁰Museum of Natural & Cultural History, University of Oregon, Eugene, Oregon 97403, U.S.A.
- ⁶¹Muséum national d'Histoire naturelle, Centre de Recherche en Paléontologie–Paris (CR2P), 75005 Paris, France
- ⁶²Institute for Geology, Universität Hamburg, Hamburg 20146, Germany
- ⁶³School of Computer and Mathematical Sciences, University of Adelaide, SA 5005, Australia
- ⁶⁴Department of Biology, University of Oxford, Oxford OX1 3SZ, U.K.
- ⁶⁵Plankton and Microbial Ecology, Leibniz Institute of Freshwater Ecology and Inland Fisheries (IGB), 16775 Stechlin, Germany
- ⁶⁶Institute of Biochemistry and Biology, Potsdam University, 14469 Potsdam, Germany
- ⁶⁷Department of Earth and Environmental Geosciences, Colgate University, Hamilton, New York 13346, U.S.A.
- ⁶⁸Division of Paleontology (Invertebrates), American Museum of Natural History, New York, New York 10024, U.S.A.
- ⁶⁹Department of Earth Sciences, University of Oregon, Eugene, Oregon 97403, U.S.A.
- ⁷⁰School of Earth Sciences and Engineering, Nanjing University, Nanjing, Jiangsu 210023, China
- ⁷¹Department of Geosciences, Princeton University, Princeton, New Jersey 08545, U.S.A.
- ⁷²Natural History Museum of Utah, University of Utah, Salt Lake City, Utah 84108-1214, U.S.A.
- ⁷³Department of Geology & Geophysics, University of Utah, Salt Lake City, Utah 84112-0102, U.S.A.
- ⁷⁴CTLab, Central European Institute of Technology–Brno University of Technology, Brno, Moravia 61200, Czech Republic
- ⁷⁵Institute of Geology and Palaeontology, Charles University, Prague, Bohemia 128 43, Czech Republic
- ⁷⁶Department of Biological Sciences, Idaho State University, Pocatello, Idaho 83201, U.S.A.
- ⁷⁷Department of Natural History, Florida Museum of Natural History, University of Florida, Gainesville, FL 32611 USA
- ⁷⁸Department of Paleobiology, National Museum of Natural History, Smithsonian Institution, Washington, D.C. 20013, U.S.A.
- ⁷⁹Division of Vertebrate Paleontology, Yale Peabody Museum, New Haven, Connecticut 06520, U.S.A.
- ⁸⁰Earth and Ocean Sciences, University of North Carolina Wilmington, Wilmington, North Carolina 28461-5944, U.S.A.
- ⁸¹Consejo Nacional de Investigaciones Científicas y Técnicas (CONICET), Santa Rosa, La Pampa 6300, Argentina
- ⁸²Universidad Nacional de La Pampa (UNLPam), Santa Rosa, La Pampa 6300, Argentina
- ⁸³Department of Museum Research and Collections & Alabama Museum of Natural History, University of Alabama, Tuscaloosa, Alabama 35487, U.S.A.
- ⁸⁴Retired, Berlin, Germany
- ⁸⁵Institute of Vertebrate Paleontology and Paleoanthropology, Chinese Academy of Sciences, Beijing 100044, China
- ⁸⁶Biodiversity Research Center, Academia Sinica, Taipei 11529, Taiwan
- ⁸⁷Australian Research Centre for Human Evolution, Griffith University, Brisbane, Queensland 4111, Australia
- ⁸⁸Department de Genètica, Microbiologia i Estadística, & Institut de Recerca de la Biodiversitat (IRBio), Facultat de Biologia, Universitat de Barcelona, Barcelona, Spain
- ⁸⁹Ecology and Geology, University of Málaga, Málaga 29010, Spain
- ⁹⁰Earth and Environmental Sciences, Boston College, Chestnut Hill, Massachusetts 02467, U.S.A.
- ⁹¹IBIOMAR-CONICET, Puerto Madryn, Chubut U9120, Argentina
- ⁹²Department of Earth and Planetary Sciences, The University of Texas at Austin, Austin, Texas 78712, U.S.A.
- ⁹³CNR - Institute of Environmental Geology and Geoengineering, Area della Ricerca di Roma 1, Via Salaria km 29,300, 00015 Montelibretti, RM, Italy
- ⁹⁴BiGeA Department, University of Bologna, Bologna 40126, Italy
- ⁹⁵Department of Earth Sciences, Indian Institute of Science Education and Research (IISER) Kolkata, Mohanpur, West Bengal 741246, India
- ⁹⁶Laboratorio de Zooarqueología y Tafonomía de Zonas Áridas (LaZTA), Instituto de Antropología de Córdoba (IDACOR), Consejo Nacional de Investigaciones Científicas y Técnicas (CONICET)–Universidad Nacional de Córdoba, Córdoba 5000, Argentina
- ⁹⁷Facultad de Filosofía y Letras, Universidad de Buenos Aires, Ciudad Autónoma de Buenos Aires 1406, Argentina
- ⁹⁸Ciencias de la Tierra, Centro de Ecología Aplicada del Litoral–Universidad Nacional del Nordeste, Corrientes, Corrientes 3400, Argentina
- ⁹⁹Department of Earth and Planetary Sciences, University of California Riverside, California, 92521, U.S.A.
- ¹⁰⁰Australian Museum, Sydney, New South Wales 2010, Australia
- ¹⁰¹Flinders University, Adelaide, South Australia 5042, Australia
- ¹⁰²Scripps Institution of Oceanography, University of California, La Jolla, California 92093-0244, U.S.A.
- ¹⁰³Sistema Nacional de Investigación (SENACYT), Panamá, Republic of Panamá
- ¹⁰⁴Paleontology Division, Applied EarthWorks, Inc., Pasadena, California 91107, U.S.A.
- ¹⁰⁵Department of Earth and Environment, Florida International University, Miami, Florida 33199, U.S.A.
- ¹⁰⁶School of the Environment, The University of Queensland, St. Lucia, Queensland 4072, Australia
- ¹⁰⁷Universidade Autónoma de Lisboa, Lisboa 1169-023, Portugal
- ¹⁰⁸Instituto Politécnico de Tomar, Tomar 2300-313, Portugal
- ¹⁰⁹Centro de Geociências da Universidade de Coimbra, Coimbra 3030-790, Portugal
- ¹¹⁰UNIARQ, Centro de Arqueologia da Universidade de Lisboa, Lisboa 1600-214, Portugal
- ¹¹¹División Paleontología Vertebrados, Museo de La Plata, Facultad de Ciencias Naturales y Museo, Universidad Nacional de La Plata, Paseo del Bosque S/N, La Plata, Buenos Aires B1900, Argentina
- ¹¹²Department of Earth and Environmental Sciences, University of Illinois Chicago, Chicago, Illinois 60607, U.S.A.
- ¹¹³Department of Geological Sciences, University of Colorado Boulder, Boulder, Colorado 80309, U.S.A.
- ¹¹⁴Florida Museum of Natural History, University of Florida, Gainesville, Florida 32605, U.S.A.
- ¹¹⁵Institut Català de Paleontologia Miquel Crusafont (ICP-CERCA), Universitat Autònoma de Barcelona, c/ Escola Industrial 23, 08201 Sabadell, Barcelona, Spain
- ¹¹⁶Department of Plant Biology, University of Illinois at Urbana-Champaign, Urbana, Illinois 61801, U.S.A.
- ¹¹⁷Departamento de Ecologia, Universidade de São Paulo, São Paulo, SP 05508-090, Brazil

- ¹¹⁸Mention Bassins Sedimentaires Evolution Conservation, Université d'Antananarivo, Faculté des Sciences, Antananarivo101, Madagascar
- ¹¹⁹Institute of Oceanography, National Taiwan University, Taipei 106, Taiwan
- ¹²⁰ICREA, Pg. Lluís Companys 23, 08010 Barcelona, Spain
- ¹²¹Institut Català de Paleoeologia Humana i Evolució Social (IPHES-CERCA), Tarragona 43007, Spain
- ¹²²Departament d'Història i Història de l'Art, Universitat Rovira i Virgili, 43002 Tarragona, Spain
- ¹²³Department of Biological, Geological and Environmental Sciences, University of Catania, 95129 Catania, Italy
- ¹²⁴Institute of Earth Sciences, University of Lausanne, 1015, Lausanne, Switzerland
- ¹²⁵Finnish Museum of Natural History, University of Helsinki, Helsinki, Uusimaa 00100, Finland
- ¹²⁶The Arctic University Museum of Norway, UiT—The Arctic University of Norway, Tromsø, Troms og Finnmark 9006, Norway
- ¹²⁷Department of Earth Sciences, University of Oxford, Oxford OX1 3AN, U.K.
- ¹²⁸CASP, Cambridge CB3 0UD, U.K.
- ¹²⁹Earth and Planetary Sciences, University of California Davis, Davis, California 95616, U.S.A.
- ¹³⁰Earth Sciences, University of Durham, Durham DH1 3LE, U.K.
- ¹³¹Université de Bordeaux, CNRS, Ministère de la Culture, PACEA, UMR 5199, F-33600 Pessac, France
- ¹³²Bayreuth Center of Ecology and Environmental Research (BayCEER) & Bayreuth Center of Sport Science (BaySpo), University of Bayreuth, Bayreuth 95448, Germany
- ¹³³Centro de Investigaciones en Ciencias de la Tierra (CICTERRA), UNC, CONICET, X5016GCA Córdoba, Argentina
- ¹³⁴Earth & Environmental Sciences, Wesleyan University, Middletown, Connecticut 06459, U.S.A.
- ¹³⁵Department of Animal Biodiversity, Universität Hamburg, Hamburg 20146, Germany
- ¹³⁶Department of Vertebrate Paleontology, American Museum of Natural History, New York City, New York 10024, U.S.A.
- ¹³⁷Freie Universität Berlin, Institute for Geological Sciences, 12249 Berlin, Germany
- ¹³⁸AG für Angewandte und Analytische Paläontologie, Institut für Geowissenschaften, Johannes Gutenberg-Universität Mainz, Mainz 55128, Germany
- ¹³⁹Department of Ecology and Animal Biology, Universidade de Vigo, Vigo, Galicia 36310, Spain
- ¹⁴⁰Laboratorio de Paleontología de Vertebrados, Centro de Investigaciones Científicas y Transferencia de Tecnología a la Producción (CONICET, Gob. E.R., UADER), España 149, Diamante E3105BWA, Argentina
- ¹⁴¹Cátedra de Paleontología, Facultad de Ciencia y Tecnología, Universidad Autónoma de Entre Ríos, Diamante, Entre Ríos E3105BWA, Argentina
- ¹⁴²Anthropology, University of Arkansas, Fayetteville, Arkansas 72764, U.S.A.
- ¹⁴³Institute of Geology and Palaeontology, Univerzita Karlova, Prague 128 43, Czech Republic

Abstract

Paleontology provides insights into the history of the planet, from the origins of life billions of years ago to the biotic changes of the Recent. The scope of paleontological research is as vast as it is varied, and the field is constantly evolving. In an effort to identify “Big Questions” in paleontology, experts from around the world came together to build a list of priority questions the field can address in the years ahead. The 89 questions presented herein (grouped within 11 themes) represent contributions from nearly 200 international scientists. These questions touch on common themes including biodiversity drivers and patterns, integrating data types across spatiotemporal scales, applying paleontological data to contemporary biodiversity and climate issues, and effectively utilizing innovative methods and technology for new paleontological insights. In addition to these theoretical questions, discussions touch upon structural concerns within the field, advocating for an increased valuation of specimen-based research, protection of natural heritage sites, and the importance of collections infrastructure, along with a stronger emphasis on human diversity, equity, and inclusion. These questions offer a starting point—an initial nucleus of consensus that paleontologists can expand on—for engaging in discussions, securing funding, advocating for museums, and fostering continued growth in shared research directions.

Resumen

La paleontología permite conocer la historia del planeta, desde los orígenes de la vida hace miles de millones de años hasta los cambios bióticos de épocas recientes. El ámbito de la investigación paleontológica es tan vasto como variado y está en constante evolución. En un esfuerzo por identificar las “grandes preguntas” de la paleontología, expertos de todo el mundo se reunieron para elaborar una lista de cuestiones prioritarias que el campo puede abordar en los próximos años. Las 89 preguntas aquí presentadas (agrupadas en 11 temas) representan las contribuciones de casi 200 científicos internacionales. Estas preguntas se refieren a temas comunes, entre los que se incluyen los motores y patrones de la biodiversidad, la integración de diferentes tipos de datos a lo largo de escalas espacio-temporales, la aplicación de datos paleontológicos para resolver cuestiones contemporáneas de biodiversidad y clima, y la utilización eficaz de métodos y tecnologías innovadoras para obtener nuevos conocimientos paleontológicos. Además de estos interrogantes teóricos, los debates abordan inquietudes estructurales dentro del campo, y

abogan por una mayor valoración de la investigación basada en especímenes, la protección de los sitios del patrimonio natural y la importancia de la infraestructura de las colecciones; junto con un mayor énfasis en la diversidad humana, la equidad y la inclusión. Estas preguntas representan un punto de partida—un núcleo inicial de consenso que los paleontólogos pueden ampliar—para fomentar debates, obtener financiación, abogar por el apoyo a los museos y estimular el crecimiento continuo en direcciones de investigación compartidas.

Riassunto

La paleontologia offre spunti fondamentali per comprendere la storia del pianeta, dalle origini della vita miliardi di anni fa fino ai cambiamenti biotici più recenti. L'ambito della ricerca paleontologica è tanto vasto quanto diversificato e rappresenta un campo in continua evoluzione. In questo studio, esperti provenienti da tutto il mondo si sono riuniti per redigere un elenco di “Grandi Domande” prioritarie che la paleontologia potrà affrontare nei prossimi anni. Le 89 domande qui presentate, raggruppate in 11 temi, rappresentano il contributo di circa 200 scienziati internazionali. Queste domande riguardano tematiche come i meccanismi e i pattern di biodiversità, l'integrazione di varie tipologie di dati su scale spazio-temporali multiple, l'applicazione delle conoscenze paleontologiche ai problemi attuali della crisi climatica e della biodiversità, e l'uso efficace di metodi e tecnologie innovative per ottenere nuove intuizioni paleontologiche. Oltre a questi temi teorici, la discussione si focalizza su problematiche strutturali del campo, promuovendo una maggiore valorizzazione della ricerca basata sugli esemplari, la protezione dei siti di interesse culturale e paleontologico, e l'importanza delle infrastrutture per preservare le collezioni, insieme a una crescente enfasi su un apporto multiculturale, equo e inclusivo. Queste domande costituiscono un punto di partenza—un nucleo di consenso iniziale che i paleontologi possono espandere—per avviare discussioni, ottenere finanziamenti, promuovere i musei e favorire una crescita continua verso direzioni condivise di ricerca.

Non-technical Summary

Paleontologists study the history of life on Earth, from its beginnings billions of years ago to the present day. To unify the discipline and develop a shared research agenda, nearly 200 scientists from more than 30 countries worked together to identify key questions for the future of paleontology. The resulting questions address topics including biodiversity, data integration, application of paleontology to societal issues, and utilizing new technology. Discussions also focus on topics related to improving the field, such as valuing specimen-based research, protecting fossil collecting sites, advocating for museums, and promoting diversity and inclusion among practitioners. These questions are a starting point for paleontologists for future developments of the discipline.

Introduction

Paleontology offers an important scientific contribution by asking questions about life throughout the billions of years of Earth's history. The field itself has expanded from one based principally on collecting and documenting fossils to a hypothesis-driven, evidence-based field of inquiry using increasingly complex data, analytical approaches, and computational techniques. Paleontologists examine a range of topics about the history of life, including extinction, the evolution of organisms, biodiversity, the impact of climate changes, and the complex dynamics between life and other components of the Earth system. These comprehensive studies of life in the past provide critical context for understanding life on the planet today and the possible responses to ongoing environmental changes.

As in all scientific disciplines, the questions pursued by paleontologists fall on a spectrum, from large overarching questions that are central to the discipline to questions that are more specific and focus on smaller scales or pressing topics or contribute a component for addressing broader questions. The large overarching questions are likely to be persistent, but we can begin to address these grand themes by asking specific questions at various levels of resolution. For example, while a consensus exists on the principal features of the broad trajectory of life preserved in the fossil record, continued and closer examination of the record is required to resolve the details of evolutionary processes, environmental perturbations, and random effects that led to the modern configuration of life on Earth. As the resolution of studies becomes more specific, questions can range from “To which taxon does this specimen belong?” to questions such as “What is the role of abiotic and biotic interactions in driving biodiversity patterns?” Whereas “smaller” questions like the former are foundational to studying paleontology and merit support on their own, it is questions such as the latter

(i.e., a “Big Question”) that are the scope of this paper, as they indicate the current state of the discipline and its aims for future scientific development.

Through the Big Questions project detailed herein, we seek to provide a road map for how paleontological research might develop in the coming years, as prioritized by members of the paleontological community. A Big Question (BQ) is defined here as an open-ended question of high scientific importance that can be answered within a reasonable time frame. Defined in this way, BQs become priority questions that can be used to emphasize the importance of the discipline to the larger research community, as well as to direct scientific effort and research funding (Sutherland *et al.* 2009; Willis and Bhagwat 2010; Parsons *et al.* 2014; Seddon *et al.* 2014). For our purposes, we considered a reasonable time frame to be several years, although some questions may require a longer duration to address (e.g., the duration of a career). The amount of time needed to answer a BQ with precision and accuracy is variable and dependent on many factors, including technological advances and available resources.

The answer to a BQ should represent a substantive leap forward in the community's understanding of an issue or address a knowledge gap. “Scientific importance” requires examination of the perceived value of a BQ within the paleontological community, the broader scientific community, and its transference to society at large. Incorporating a diverse set of individuals engaged in paleontological research increases the confidence with which we can present research directions that can justifiably be defined as scientifically important to the international paleontological community. As such, the Big Questions project represents a democratic perspective of the paleontological discipline by individuals conducting germane research; we acknowledge that this effort was influenced by the opinions of those who participated, who represent a small percentage of the global paleontological community.

As the discipline of paleontology continues to grow in scope and application, paleontologists have a responsibility to routinely reflect on, criticize, discuss, and refine research directions, the best practices for conducting professional activities, and the cohesion of the discipline across geopolitical boundaries. Here we present the outputs of such an effort, providing an examination of the current state of paleontological research as expressed by the questions pursued in this discipline.

Methods

Project Contributors

The Big Questions project is a community initiative, coordinated through the PaleoSynthesis Project, that sought to engage a broad range of scientists working in paleontology and related disciplines (e.g., archaeology, biology, climate science, geology). Members of the Big Questions coordination team (J.A.S., W.K.) invited participation from the community through three solicitations requesting the submission of BQs in 2020 and 2021 (Fig. 1). The first solicitation was distributed in June 2020 using the PaleoNet listserver and to members of societies including the Palaeontological Association, Paleontological Society, and Paläontologische Gesellschaft. To reach a broader audience, the coordination team issued a second call in January 2021, again using PaleoNet, but expanding to include social media (Facebook; Twitter, now X) and listservers for the Ecological Society of America (Ecolog-L) and the Conservation Paleobiology Network (CPN-L).

In March 2021, the first virtual, plenary meeting was held for those individuals who indicated they would like to contribute to the project. As an outcome, participants in the meeting recognized that the group was dominated by individuals from the United States and Europe (Table 1). Consequently, a third solicitation was distributed in late March 2021 using the same approach as the second solicitation, this time with versions in English, French, Italian, Chinese, and Spanish (reflecting widely spoken language proficiencies in the existing group of participants). Participants involved via the first two solicitations were encouraged to use their personal networks to invite participants from places and with backgrounds not already represented in the project.

Working Group Assignments

As a part of the first two solicitations, participants were asked to submit questions they felt were outstanding in the field of paleontology

(Table 2). The coordination team then created 12 themes that captured as much of the variation as possible from the submitted questions. Individuals who joined the Big Questions project during the third solicitation were asked to self-select the best category for their questions, as the 12 themes had already been established. All assignments (from all solicitations) were checked for consistency, and when a question pertained to multiple themes, it was assigned to each relevant theme (Fig. 2). Ten of the groups focused on scientific questions (one of which was dropped due to overlaps with questions in related groups; Table 2) and two groups centered on structural issues relating to how paleontology is practiced, as scientific questions and scientific practice are not distinct domains.

All participating individuals were asked to rank their top five theme preferences (Table 2) and assigned to their highest available preference, while attempting to balance numbers and diverse group composition using inferences regarding aspects to participants' identities (e.g., career stage, country, gender identity). Such inferences are undoubtedly flawed (e.g., institutional affiliation may not reflect a participant's nationality), but were an attempt to form diverse groups using incomplete information. Participants were given the additional option to join one of the groups addressing structural issues ("Fundamental Issues," "Looking Inward and Outward"). All participants were given the option to volunteer as a working group leader, and one to three leaders were selected for each group from those volunteers, with consideration for representation of the diverse backgrounds of individuals participating in the project.

Refinement of Big Questions

Under the direction of working group leaders, the working groups were tasked with refining the set of questions assigned to their themes (Supplementary Material 1) into a condensed set of 8–12 preliminary questions. As a guide for this process, all were asked to consider the following discrete criteria (from Sutherland et al. 2009) for what a BQ entails:

1. Addresses an important gap in knowledge
2. More than just a general topic area (e.g., climate change)
3. Answerable through a realistic research design
4. Has a spatial and temporal scale that can be addressed by a research team
5. Has a factual answer that does not depend on value judgments

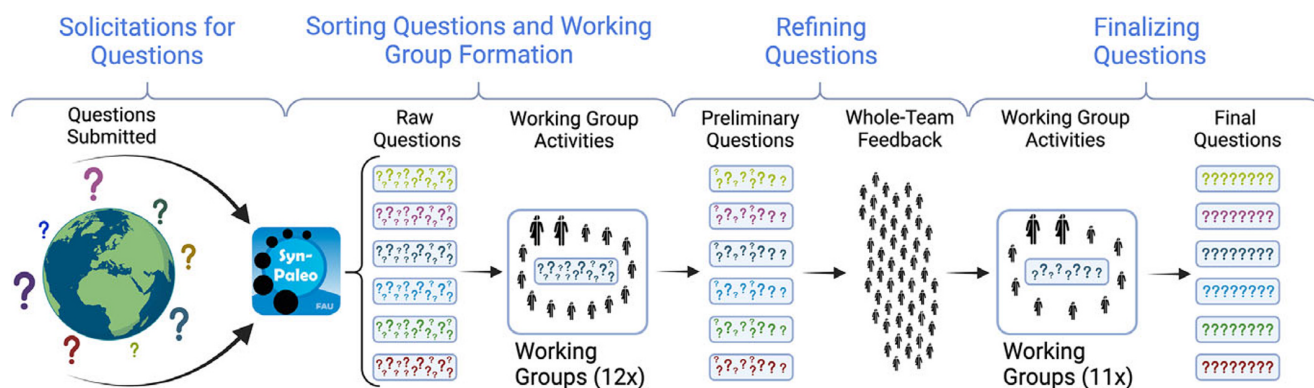


Figure 1. The question pathway in the Big Questions project. Questions were submitted by the global community in one of three solicitations. Submitted questions were assigned to working groups ($n = 12$) composed of self-identified topic experts who chose to participate in the project. Working groups were guided by one to three leaders (larger icons) and refined their assigned questions to a preliminary list. These preliminary questions were assessed by the entire Big Questions team to improve question quality and reduce redundancies in questions from different groups. Using whole-team feedback, working groups (reduced to 11 due to overlaps; Table 2) produced a refined set of final big questions. Created with BioRender.com.

Table 1. Countries and administrative regions represented in the Big Questions project by affiliations of the authorship team at the time of manuscript submission, with respect to when individuals joined the project. Note: as countries and administrative regions represented are derived from the institutional affiliations of the authors, this is likely an underestimate of the number of countries and administrative regions represented by individuals in this project

Country/administrative region (AR)	First solicitation	Second solicitation	Third solicitation	Authorship team
	Number of affiliations (% of solicitation total)	Number of affiliations (% of solicitation total)	Number of affiliations (% of solicitation total)	Number of affiliations (% of authorship total)
Argentina	3 (5.8%)		10 (13.9%)	13 (8.0%)
Australia	1 (1.9%)	2 (5.1%)	2 (2.8%)	5 (3.1%)
Austria		2 (5.1%)		2 (1.2%)
Brazil			2 (2.8%)	2 (1.2%)
Canada			1 (1.4%)	1 (0.6%)
China			4 (5.6%)	4 (2.5%)
Colombia		1 (2.6%)		1 (0.6%)
Czech Republic	2 (3.8%)	1 (2.6%)		3 (2.0%)
Egypt		1 (2.6%)		1 (0.6%)
France			2 (2.8%)	2 (1.2%)
Germany	14 (26.9%)	4 (10.3%)	1 (1.4%)	19 (11.7%)
Ghana	1 (1.9%)			1 (0.6%)
Hong Kong SAR, China	1 (1.9%)			1 (0.6%)
India			4 (5.6%)	4 (2.5%)
Italy	1 (1.9%)	2 (5.1%)	1 (1.4%)	4 (2.5%)
Jamaica		1 (2.6%)		1 (0.6%)
Madagascar			2 (2.8%)	2 (1.2%)
Mongolia			1 (1.4%)	1 (0.6%)
New Zealand			1 (1.4%)	1 (0.6%)
Norway		1 (2.6%)		1 (0.6%)
Panama	2 (3.8%)	1 (2.6%)	2 (2.8%)	5 (3.1%)
Poland	1 (1.9%)			1 (0.6%)
Portugal	1 (1.9%)		2 (2.8%)	3 (2.0%)
Singapore			1 (1.4%)	1 (0.6%)
South Africa			1 (1.4%)	1 (0.6%)
Spain	5 (9.6%)	2 (5.1%)	3 (4.2%)	10 (6.1%)
Switzerland			4 (5.6%)	4 (2.5%)
Taiwan		1 (2.6%)	5 (6.9%)	6 (3.7%)
United Kingdom	2 (3.8%)	3 (7.7%)	4 (5.6%)	9 (5.5%)
United States	18 (34.6%)	16 (41.0%)	19 (26.4%)	53 (32.5%)
Venezuela		1 (2.6%)		1 (0.6%)
Affiliations added	52	39	72	163
Countries/AR added	13	7	11	31

6. Tends not to be situationally dependent (i.e., answerable with “it all depends”)
7. Is not likely to be answerable with “yes” or “no”

Groups accomplished this goal through a combination of strategies, chosen by group leaders, including one or more of: (1) separating questions into subthemes and condensing on common ideas; (2) formation of subgroups to evaluate subsets of questions; (3) virtual

meetings to discuss refinements; and (4) drafting of questions to combine those that existed or cover omitted topics.

Following refinement of the preliminary questions by each group, all questions were compiled for cross-group comments. Participants were asked to suggest revisions, evaluate the importance of each question, and identify overlaps. The coordination team then compiled and summarized responses according to the importance of questions and overlaps. Group leaders coordinated

Table 2. Working group themes and numbers of questions related to these groups at three stages of the project. The number of individuals assigned to each group is also provided, with the number of group leaders in parentheses. *The theme “Ecosystems, Environments, and their Records” was included originally, but after the whole-team feedback phase (Fig. 1), considerable overlaps with questions from other groups were apparent, and all questions from this theme were ultimately distributed elsewhere or subsumed by questions in other groups. †Total is greater than the number of submitted questions (*n* = 528), because a question that was relevant to more than one group was assigned to each group for consideration

Working group themes	Number of assigned participants (group leaders)	Initial questions assigned to group	Preliminary questions	Final questions
Adaptations, Innovations, Origins (AIO)	17 (2)	50	4	7
Biodiversity Drivers (BD)	17 (2)	74	9	9
Biodiversity Dynamics in Space and Time (BST)	17 (2)	47	8	7
Climate Change Past and Present (CPP)	16 (2)	52	10	9
Conservation Paleobiology (CPB)	17 (2)	76	6	8
Ecosystems, Environments, and Their Records	16 (2)	55	16	0*
Extinction Dynamics (ED)	17 (2)	60	11	9
Phylogenetics, Taxonomy, and Systematics (PTS)	17 (3)	66	11	10
Scaling Ecological and Evolutionary Processes and Patterns (SEP)	16 (1)	75	11	9
The Adequacy of the Fossil Record (AFR)	16 (2)	51	11	8
Fundamental Issues (FI)	22 (2)	75	9	5
Looking Inward and Outward (LIO)	24 (1)	14	11	8
Total questions:		695†	117	89

efforts within and among groups to refine the questions further on the basis of this compiled information (Tables 3–13). Finally, each working group drafted text to contextualize their questions, forming the first version of this article.

The Big Questions in Paleontology

The three solicitations for submission of Big Questions resulted in 528 contributed questions. (Supplementary Material 1: Raw Questions). The number of questions assigned to a given theme ranged from 14 to 76 (Table 2). Groups refined these questions (Supplementary Material 1: Preliminary Questions) to a preliminary list including 4 – 16 questions from each group (Table 2).

After feedback from all BQ participants, working groups again refined their questions, producing 5 – 10 final questions from each group (Table 2; Fig. 1). The BQs are available in Tables 3–13 (in non-ordered lists from each group), clustered in related themes, starting with questions pertaining to topics that might affect any paleontological study (e.g., preservation, scaling, taxonomy). In the eleven sections that follow, explanatory text accompanies the set of questions from each working group, with questions referred to in the text by working group acronyms (see section headers and tables for acronyms) and non-ordered, unranked numbering. Given the strong relationships among different areas of research in paleontology, there are overlaps in the topics of some questions, which can be taken to indicate important, cross-cutting themes within the discipline (Fig. 2).

The Adequacy of the Fossil Record (AFR; Table 3)

The fossil record is our primary window into the origin and evolution of life on Earth, providing the only direct line of evidence for these events. Yet, the fossil record is composed primarily of organisms with anatomical, behavioral, and ecological attributes that enhance their preservation potential (AFR1, Table 3; Kidwell and Flessa 1996; Behrensmeyer et al. 2000; Sansom et al. 2010; Klompmaker et al. 2017; Saleh et al. 2020, 2021). Preservation biases are also often exacerbated by other biases introduced throughout the life of specimens (AFR2; e.g., Seilacher et al. 1985;

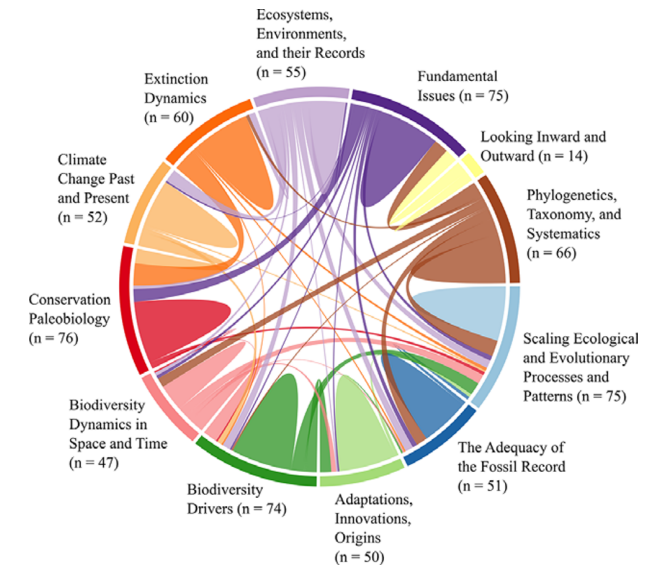


Figure 2. Assignments of originally submitted questions to different working groups. Each question was assigned to at least one group, and many were also assigned to a second group with topic overlap. Width of the outer circle represents the number of questions assigned to each working group (counts also provided in parentheses). Bands connecting different working groups represent the questions assigned to each of the groups, with thicker bands indicating a larger number of questions shared between groups. Created in R Statistical Software (v. 4.3.1; R Core Team 2023) using the circlize package (Gu et al. 2014) and the Paired palette from RColorBrewer (Neuwirth 2022).

Table 3. Big Questions for the working group on “The Adequacy of the Fossil Record”

Unique ID	Big Question
AFR1	How can we best quantify preservation and collecting biases?
AFR2	How do we develop methods to identify, minimize, and correct data entry biases?
AFR3	How do we account for data loss in historical collections and publications?
AFR4	How do we standardize taxonomic, stratigraphic, and ecological reporting during data acquisition?
AFR5	How can we improve the collection of biomolecules from fossils, and what are the limits for biomolecular analysis?
AFR6	How can we correlate marine and terrestrial strata more precisely?
AFR7	In what ways can we use isotopic systems and geochemical methods to help identify preservation biases?
AFR8	Which opportunities and threats for fossil discovery will arise as a result of the changing climate?

Behrensmeyer *et al.* 2000; Louys *et al.* 2017; Krone *et al.* 2024)—for example, those relating to acquisition and curation, collecting, digitization, geography and geopolitics, publication, specimen preservation, storage, and transport (Flessa *et al.* 1992; Whitaker and Kimmig 2020; Raja *et al.* 2022; Johnson *et al.* 2023). Methods development for evaluating and mitigating these biases continues to be an important area of research (AFR1–AFR3; e.g., Dunhill *et al.* 2014; Stewart *et al.* 2021; De Baets *et al.* 2022; Na *et al.* 2023; Antell *et al.* 2024; Hohmann *et al.* 2024). Adding to the challenge presented by these biases, maintenance of existing collections and capacity for new collections are threatened by a lack of funding, curatorial staff, and adequate storage facilities, both physical and digital (AFR3; Allmon *et al.* 2018; Marshall *et al.* 2018).

Differences in data collection and reporting methods can compound biases in paleontological studies, as researchers have specific purposes when they acquire data (AFR4), and these idiosyncrasies can limit future uses of the data. To reduce duplication of data, reduce research costs, and increase versatility, it is imperative to document and clearly communicate data acquisition and management practices (e.g., as through the extended specimen concept; Lendemer *et al.* 2020; Hardisty *et al.* 2022; Monfils *et al.* 2022). Establishing best practices in these areas will benefit paleontology as we move toward a “big data” future (i.e., data characterized by great variety, volume, and/or velocity; Balazka and Rodighiero 2020), and digitization of existing and new specimens is becoming increasingly common (AFR2; Berents *et al.* 2010; Allmon *et al.* 2018).

Methodological, imaging, and analytical advances—geochemical approaches in particular (e.g., nontraditional stable isotopes, synchrotron, handheld XRF)—have created new opportunities for evaluating preservational processes (e.g., Gueriau *et al.* 2016; Teng *et al.* 2017). For example, advances in organic geochemistry have increased the capacity to extract biomolecules and biomarkers from fossil and sedimentary archives (e.g., Schweitzer *et al.* 2008; Briggs and Summons 2014; Vinther 2015; Falk and Wolkenstein 2017; Demarchi 2020; Wiemann *et al.* 2020; McNamara *et al.* 2021). However, it remains to be seen how deep in time biomolecules can be found and with what accuracy and resolution the methods can be applied through geological time (AFR5). Inorganic geochemistry has also advanced fundamentally in the last decades, as stable isotope (traditional and nontraditional) and clumped isotope

systems provide new insights in studies of $p\text{CO}_2$, pH, paleophysiology, mass extinctions, and the paleobiology and paleoenvironment of fossil taxa (e.g., Casey and Post 2011; Cook *et al.* 2015; Kimmig and Holmden 2017; Martin *et al.* 2017; Chen *et al.* 2018; Kral *et al.* 2022; Jung *et al.*, 2024). Geochemical advances and continuing improvements to technology and equipment also are expanding the scope of paleontology by enhancing our understanding of diagenesis, morphology, paleoecology, and paleoclimate (AFR6, AFR7; e.g., Smith *et al.* 2021; Abdelhady *et al.* 2024; Comans *et al.* 2024).

The changing global environment also presents new challenges and opportunities for sampling the fossil record (AFR8). For example, as sea level rises and extreme weather events become more common, some existing fossil collecting sites along the coasts may be submerged (e.g., chalk deposits in Europe), while the same processes might lead to the exposure of new sites (e.g., Reimann *et al.* 2018; Voudoukas *et al.* 2022). It is also likely that rising temperatures causing the loss of permafrost and glacial ice will expose previously inaccessible outcrops that offer new opportunities for research, even as the changing climate alters erosional processes that may influence fossil exposure and quality (AFR8; e.g., Clark *et al.* 2021).

Scaling Ecological and Evolutionary Processes and Patterns (SEP; Table 4)

The scale of an investigation influences the observation and interpretation of ecological and evolutionary processes (SEP1–SEP4, Table 4). In paleontology, scale often relates to the temporal and spatial dimensions of taxa, patterns, or processes (SEP2, SEP3).

Table 4. Big Questions for the working group on “Scaling Ecological and Evolutionary Processes and Patterns”

Unique ID	Big Question
SEP1	Which evolutionary and ecological processes (local to global) can be best evaluated using the fossil record?
SEP2	In the fossil record, how do we interpret and measure ecological and evolutionary trends at different taxonomic, spatial, and temporal scales to infer directionality or causality?
SEP3	How do we address the spatial, temporal, and taxonomic incompleteness of the fossil record to be able to interpret ecological and evolutionary processes and patterns at different scales?
SEP4	How can we identify and counteract spatial and temporal transmutations (a change in the relationship between variables caused by crossing data scales, leading to interpretive error) within ecological and evolutionary models?
SEP5	Given incompleteness of the fossil record and spatiotemporal averaging, how do we estimate rates of change in taxonomic composition, community structure, ecosystem function, niches, traits, life modes, turnover, etc., using the fossil record?
SEP6	What drives metacommunity composition and community assembly over time and space?
SEP7	How do external environmental drivers (e.g., plate tectonics, global temperature, sea level) influence the structure of biological systems at different spatiotemporal scales?
SEP8	What are the signatures of emergent processes at macroevolutionary timescales (e.g., species sorting, species selection, clade competition)?
SEP9	How do biological systems impact the abiotic systems and the feedback between them at different scales?

Ecological and evolutionary processes occur at multiple spatiotemporal scales, but identifying or demonstrating their significance at all scales is challenging and rare (SEP4; Jablonski 2008; Price and Schmitz 2016; Rapacciuolo and Blois 2019; Louys et al. 2021; Liow et al. 2023). Evaluating the effects of scaling in the fossil record is further complicated by the need to identify and address the incompleteness of the record (SEP3, SEP5; Peters and Heim 2011; Benson et al. 2021; and see “The Adequacy of the Fossil Record”). The data captured in the fossil record are imperfect and biased, providing only a glimpse of longer and shorter processes, patterns, and interactions (SEP3, SEP5–SEP7; Faith et al. 2021; Flannery-Sutherland et al. 2022; Dunne et al. 2023).

Paleontological research into the ecological and evolutionary drivers of observed patterns is flourishing, as emergent research areas—for example, conservation paleobiology (Dietl et al. 2015; Dillon et al. 2022), geobiology (Knoll et al. 2012), and phylogenetic paleoecology (Lamsdell et al. 2017)—bridge subdisciplines and broach connections between the micro- and macroevolutionary scales (SEP2, SEP5 – 7; e.g., Machado et al. 2023; Rolland et al. 2023). Paleontologists must grapple with demonstrating links to the biology of modern organisms (i.e., neontology) in studies at various scales in the fossil record (Dietl et al. 2019; Rapacciuolo and Blois 2019). Unifying paleo- and neontological data can reveal more about the natural world than either could in isolation (e.g., Hlusko et al. 2016; Smith et al. 2023c); however, the efficacy of cross-scale analyses needs continued examination. Macroecology (Brown 1995; McGill 2019) may provide one option to incorporate a conceptual basis for this work as, for example, studies of the metacommunity concept—a set of local communities that are linked by dispersal of multiple, potentially interacting species (Leibold et al. 2004)—provide a framework for examining scale-based problems. A tenet of this concept is that the study of local patterns and processes is not sufficient to understand the structure and dynamics of a metacommunity (Leibold et al. 2004). Studying metacommunity composition and community assembly over space and time acknowledges the fluidity and connection of communities and seeks common patterns across metacommunities (SEP6; e.g., Muscente et al. 2018, 2022; Eden et al. 2022; Gibert et al. 2022). The relationship between the processes on evolutionary scales, their relative influence, and fluctuations through time continue to be important topics (SEP2, SEP4, SEP8).

Over the course of Earth’s history, the biosphere has had a profound impact on the geosphere in ways that we are still working to fully comprehend (SEP9). Studying the interaction from an abiotic perspective highlights the feedback mechanisms and interactions within the Earth–life system, as traces of life are ubiquitous from Earth’s mantle to the atmosphere (Pawlik et al. 2020; Giuliani et al. 2022).

Phylogenetics, Taxonomy, and Systematics (PTS; Table 5)

The fossil record contains unique information on the diversity of previous life-forms and their relationships to one another, which provides retrospective context for cataloging and understanding life on the planet today. Phylogenetics is often perceived simply as a tool for inferring evolutionary relationships or organizing biodiversity but also can be seen more broadly as a framework for hypothesis testing and reconstructing past events that are not directly observable in the fossil record (Bromham 2016). This can include estimating species divergence times, studying trait evolution, or quantifying diversification dynamics. Although speciation and extinction have a long history of study, these processes

Table 5. Big Questions for the working group on “Phylogenetics, Taxonomy, and Systematics”

Unique ID	Big Question
PTS1	What causes the mechanism of speciation or character evolution to change over time?
PTS2	Which abiotic and biotic factors determine species longevity (stratigraphic duration)?
PTS3	Which aspects of the macroevolutionary process are identifiable in the molecular or fossil records using phylogenetic methods, and under which circumstances?
PTS4	How can traditional taxonomy be used to inform the process of selecting the best operational taxonomic unit for a particular phylogenetic analysis (e.g., diversification, disparification, phylogeny)?
PTS5	How can taxonomic practice help to harmonize boundaries between taxa in fossil and extant groups?
PTS6	How can we collect and integrate developmental data observable in the fossil record (e.g., timing of organogenesis, gene expression) into phylogenetic approaches?
PTS7	How much phylogenetic information can be gained from combining different types of data (e.g., morphology, stratigraphy, biogeography, environmental)?
PTS8	How can we improve the performance of phylogenetic inference through the development of better methods?
PTS9	How do we improve the representation of uncertainty and bias from the fossil and geological records in phylogenetic inference?
PTS10	What can we learn about environmental and geological processes using phylogenetic methods?

are complex, and some aspects require further study to improve our understanding (PTS1, PTS2, Table 5). By adopting new methodologies, improving data collection practices, and integrating various types of data centered around current, carefully constructed taxonomies, we can unlock the full potential of hypothesis testing using phylogenetic approaches (PTS3).

Phylogenies are often constructed using molecular data, but there are many benefits to including information from other sources, such as the fossil record (PTS4, PTS5; Parham et al. 2012; Lee and Palci 2015; Mongiardino Koch et al. 2021; Wright et al. 2022). Other data sources, such as developmental biology (Wright 2015), may also prove useful in phylogenetic inference (PTS6). The field requires a multidisciplinary perspective informed by computer and data science, ecology, geology, geochronology, phylogenomics, and statistics (Parham et al. 2012; Liow et al. 2023). Phylogenomics and deep learning can help to discern and organize biodiversity, but their accuracy will always depend on the quality of their input data, which necessitates reliable systematics and taxonomic identifications (e.g., Bortolus 2008). The accuracy of phylogenetic analyses that include fossils relies on information about taxonomies and their associated uncertainties (Bortolus 2008; Parham et al. 2012; Soul and Friedman 2015; Barido-Sottani et al. 2023). Taxonomy and comparative anatomy are invaluable in understanding diversification history and character evolution, establishing homologies, quantifying variability, and generating testable hypotheses using phylogenetics and species delimitation methods (Barido-Sottani et al. 2023). These research fields must be supported in their own right (Agnarsson and Kuntner 2007; Löbl et al. 2023; Smith et al. 2023b).

Integrating different data types requires explicit process-based models (PTS7, PTS8), such as the fossilized birth–death model,

which models speciation, extinction, and fossilization simultaneously (Stadler 2010; Heath *et al.* 2014). Combined with models of molecular and morphological evolution, this framework allows for statistical inference of dated phylogenies that include extant and fossil taxa. Most existing models treat speciation and character evolution as independent (Warnock and Wright 2020), but further refinement of this framework can illuminate the tempo and mechanisms of speciation (PTS1). Comprehensive analyses also require approaches that capture uncertainty and biases while concurrently allowing for varied approaches to weighting of molecular and morphological data (PTS9). We can construct explicit Bayesian hierarchical models to incorporate different data types while accounting for uncertainty in a principled and intuitive way (e.g., Höhna *et al.* 2016; Bouckaert *et al.* 2019; Ronquist *et al.* 2021). It is also imperative to assess the trade-off between data availability, computational efficiency, and model complexity. Simulations play an important role in confronting this challenge and parameter identifiability issues associated with phylogenetic models by helping to explore the performance of available methods, potential limitations of data, and the expectations under null hypotheses (Barido-Sottani *et al.* 2019; Louca and Pennell 2020; Höhna *et al.* 2022; Mulvey *et al.* 2024).

Environmental and geological processes influence the course of evolution (e.g., Arakaki *et al.* 2011; Hannisdal and Peters 2011; De Baets *et al.* 2016; Kocsis *et al.* 2021). Incorporating these processes into phylogenetics will elucidate their interaction with biological events, linking large-scale processes, such as the extent and timing of climatic change, continental breakup, or changes in depositional rates through time with evolutionary phenomena (PTS10).

Biodiversity Dynamics in Space and Time (BST; Table 6)

Quantifying and interpreting biodiversity dynamics over time is a long-standing theme in paleontology (Phillips 1860; Sepkoski *et al.* 1981; Benson *et al.* 2021), leading to questions such as whether there are constraints on global biodiversity (BST1, Table 6; Alroy *et al.*

Table 6. Big Questions for the working group on “Biodiversity Dynamics in Space and Time”

Unique ID	Big Question
BST1	What is the global diversity trend through time, and how is diversity constrained, if at all?
BST2	How have large-scale spatial diversity patterns (e.g., latitudinal diversity gradient, distribution of diversity hotspots) changed across deep time?
BST3	What are important drivers of global trends in taxonomic diversity or ecological disparity, and has their relative importance changed through time?
BST4	What is the relationship between deep-time biodiversity (e.g., taxonomic richness, ecomorphological disparity) and ecosystem function (the combination of all biological interactions and physical processes occurring in an ecosystem)?
BST5	What are the drivers of origination in space and time?
BST6	What is a common basis (e.g., taxonomic units, morphological traits) that can be used consistently to bridge modern and fossil biodiversity research?
BST7	In what ways is the “Anthropocene” creating a unique signature in biodiversity over geologic time (both direct and indirect effects; e.g., changes in climate and in connectivity)?

2008; Harmon and Harrison 2015; Rabosky and Hurlbert 2015; Close *et al.* 2020). Given the challenge of fully documenting modern biodiversity (Mora *et al.* 2011), we cannot expect to know absolute biodiversity in the past, but we can estimate relative changes in biodiversity. Genuine trajectories of biodiversity through time can be uncovered only if we can account for spatial differences and temporal changes in preservation potential, as well as other biases particular to the fossil record (e.g., Smiley 2018; Krone *et al.* 2024; and see “The Adequacy of the Fossil Record”). By dissecting the components of these trajectories, we can identify drivers of originations and extinctions in deep time (BST5; and see “Adaptations, Innovations, Origins”). To fully understand biodiversity, we must first agree on the most effective methods for measuring biodiversity over different timescales (BST6; see “Scaling Ecological and Evolutionary Processes and Patterns”). Such a consensus can help address pressing questions, including whether modern biodiversity is an outlier in geological time (BST7).

Spatial aspects of biodiversity, such as the latitudinal diversity gradient (Humboldt 1808), are as important as temporal patterns. An extensive literature explores causes of the latitudinal diversity gradient, including its dynamics over geological timescales (Jablonski *et al.* 2006; Allen *et al.* 2020, 2023; Zacari *et al.* 2021; Fenton *et al.* 2023; Quintero *et al.* 2023). Evidence points to a close link between the intensity of the latitudinal diversity gradient and paleoclimate (Mannion *et al.* 2014; Yasuhara *et al.* 2020; Yasuhara and Deutsch 2022), but exactly how the latitudinal diversity gradient changed over time remains an open question (BST2).

Biodiversity patterns are the result of extinctions, originations, and the intricate interactions between living organisms and their environment. Identifying the specific factors that drive global changes in biodiversity and disentangling the individual and combined effects of these factors require careful research and analysis (BST3; and see “Biodiversity Drivers”). Approaches leveraging new tools—including mechanistic models (e.g., Saupe *et al.* 2019), machine learning (e.g., Raja *et al.* 2021), and network analysis (e.g., Muscente *et al.* 2018, 2022; Woodhouse *et al.* 2023)—can identify key drivers of global and regional biodiversity and biodiversity hotspots through time (Cermeño *et al.* 2022) or at least provide testable hypotheses. We are only beginning to understand and quantify the role of biodiversity as a driver of ecosystem function in the paleontological record (BST4), underscoring the need for consistent units of measure across spatiotemporal scales (BST6; McGuire *et al.* 2023).

Biodiversity Drivers (BD; Table 7)

In paleontology, documenting patterns of biodiversity is a central theme, but understanding the factors that drive these patterns is a large task (Jablonski 2008, 2017; Ezard *et al.* 2016; Di Martino *et al.* 2018). We can, however, begin to address this challenge by decomposing the task into more manageable questions and hypotheses that extend across taxonomic levels. Comparing taxa with differing ecological characteristics (BD1, Table 7) may help disentangle prevailing drivers—including anthropogenic drivers—under shared and disparate environmental conditions or times of perturbation (BD2; Harnik 2011; Klompmaker *et al.* 2013; Hull *et al.* 2015; Trubovitz *et al.* 2023). To compare the potential drivers across taxonomic groups and to do so on different spatial and temporal scales, it is crucial to standardize, harmonize, and clearly communicate study design and methods (Hayek *et al.* 2019). Doing so will help us establish broader principles that transcend specific taxonomic, spatial, and temporal contexts (BD3).

Table 7. Big Questions for the working group on “Biodiversity Drivers”

Unique ID	Big Question
BD1	How do the ecological niches of species influence their response to perturbation?
BD2	How does the prevailing climate state experienced by species and communities influence their response to perturbation?
BD3	How do methodological choices influence the outcome of studies investigating the relative importance of abiotic and biotic drivers in driving biodiversity dynamics?
BD4	How do the rate and magnitude of environmental change impact diversification?
BD5	How did biological evolution affect the evolution of other Earth systems (e.g., lithosphere, atmosphere, and hydrosphere)?
BD6	How has the relative importance of biotic and abiotic drivers of biodiversity and extinction changed through time?
BD7	What is the relative role of biotic and abiotic drivers in increasing ecosystem complexity?
BD8	To what extent do population-based characteristics determine resilience to extinction through geological time?
BD9	How do changes in community structure observed at the population level relate to evolutionary changes in ecosystems through time?

Abiotic and biotic conditions change through time at varying rates and magnitudes, and their effects on biodiversity and ecosystem dynamics warrant further study (BD4, BD7). It has been suggested that abiotic drivers act over broad spatiotemporal scales (e.g., Court Jester model; Barnosky 2001), whereas biotic drivers are more applicable on local and shorter scales (e.g., Red Queen model; Benton 2009; Vermeij and Roopnarine 2013; Wisz et al. 2013). The relative significance of these sets of drivers remains uncertain (BD6; e.g., Eichenseer et al. 2019; Bush and Payne 2021; Spiridonov and Lovejoy 2022), underscoring the importance of conceptual models for how biodiversity responds to them (Vrba 1985, 1992, 1993; Mancuso et al. 2022). There is evidence that diversification patterns observed at higher taxonomic levels (e.g., family) are not always replicated at lower levels (e.g., species; Jablonski 2007; Hendricks et al. 2014; Balisi and Van Valkenburgh 2020). Across each of these variables, the effects of scale on which hypothesis is supported (i.e., biotic or abiotic drivers) merit further consideration—in some instances, relationships may be reversed when comparing shorter ecological and longer evolutionary timescales (BD3; e.g., De Baets et al. 2021). Further exploration with differing spatiotemporal scales, taxonomic groups, and ecologies is needed, as it remains a challenge to dissect the complex interplay between ecology, microevolution, and macroevolution on geological timescales (BD8, BD9; e.g., Liow and Taylor 2019; Liow et al. 2023). Examining the reciprocal effects of biological evolution as an actor, as well as in feedbacks and as a primary driver in other Earth systems, is a promising research direction (BD5).

Adaptations, Innovations, Origins (AIO; Table 8)

The evolutionary history of many species (and higher taxa) is demarcated by adaptive novelties and innovations along with repeated migration, dispersal, and colonization events as species have evolved and survived through morphological adaptation, ontogenetic shifts, and novel behaviors (AIO1, Table 8; e.g.,

Table 8. Big Questions for the working group on “Adaptations, Innovations, Origins”

Unique ID	Big Question
AIO1	What were the geological and biological drivers of the origin of life and major groups of organisms such as eukaryotes, plants, animals, and fungi?
AIO2	How were major life transitions (e.g., origins of biomineralization, early Paleozoic diversifications, terrestrialization, evolution of planktonic lifestyle) in Earth's history associated with major changes in the geological and/or biological environment?
AIO3	How is our understanding of the origination of novelties and innovations affected by fossil preservation, the global quality of the fossil record, and stratigraphic completeness?
AIO4	What are best practices for integrating different analytical tools and techniques to improve our interpretation of the ecological context and timing of the origin of adaptations and features?
AIO5	How have changes in ontogeny (i.e., life-history traits such as larval/juvenile ecology, growth, and developmental patterns, including heterochronies) influenced macroevolution or themselves been influenced by environmental change?
AIO6	Which common patterns of morphological or behavioral responses to environmental change on evolutionary timescales can be identified and how do these compare with modern systems on ecological timescales?
AIO7	Which observable differences in the origin and fixation of features at different scales of biological hierarchy can be identified, and what generated these patterns?

Nylin et al. 2018; Stigall 2019). Colonizing regions in new environments and adapting to cope with the challenges induced by new environmental pressures has led to the development and emergence of advantageous novelties over time. These novelties increase the capacity of individuals to survive, thrive, and reproduce (AIO1, AIO2; e.g., Patton et al. 2021; Tihelka et al. 2022; Woehle et al. 2022). Observing modern species and their responses to stimuli provides paleontologists with a means to connect microevolutionary processes and patterns to those observed over evolutionary timescales in the fossil record (AIO6), which are obscured by taphonomic processes (AIO3). Improving data integration across scales, leveraging new methods, and better accounting for biases can help us answer long-standing questions on topics relating to phylogenomic conflict (Parins-Fukuchi et al. 2021), evolutionary patterns (e.g., phyletic gradualism vs. punctuated equilibrium; Gould and Eldredge 1972; Hunt 2007; Hunt et al. 2015; Tsuboi et al. 2024), and phylogenetic relationships (Wright et al. 2022).

The interdependence among ecological determinants and biological features requires thorough examination to reveal the inextricable relationship between micro- and macroevolutionary processes, environmental change, and preservation (AIO4–AIO6; e.g., Lamsdell et al. 2020; Almécija et al. 2021; and see “The Adequacy of the Fossil Record”). To develop these research directions (AIO5–AIO7), hypotheses on the emergence of major features (e.g., Naranjo-Ortiz and Gabaldón 2019; Murdock 2020), changes in morphology (e.g., Anderson and Ruxton 2020; Hopkins and To 2022), ontogeny (e.g., Chevalier et al. 2021; Friend et al. 2021; Lanzetti et al. 2022), and behavior (e.g., Berbee et al. 2020; Yamamoto and Caterino 2023) require contextualization with spatiotemporal, taphonomic, and preservational constraints (AIO3, AIO4). Answering these questions can facilitate the examination of

overarching patterns in biotic developmental and community responses to perturbation throughout the history of life and can possibly be projected to the future (AIO6). Studies on the emergence of adaptations, innovative features, ontogenetic strategies, behaviors, and the development of novelties can provide paleontology with crucial insights into the processes of evolution and extinction, as well as the interactions between individuals, species, and communities (AIO5–AIO7; Barido-Sottani *et al.* 2020; Brocklehurst and Benson 2021; Stansfield *et al.* 2021; Dunhill *et al.* 2024).

Extinction Dynamics (ED; Table 9)

The understanding that species are ephemeral and will eventually become extinct is now a fundamental principle of paleontology (Cuvier 1813; Darwin 1859; MacLeod 2014; Marshall 2017)—and potentially scales up from species to faunas and paleocommunities (e.g., Muscente *et al.* 2022). This concept is integral to the study of the history of life on Earth, as it helps to explain changes in biodiversity observed in the fossil record (Jablonski 1991; McKinney 1997). At the same time, extinction is a major theme in modern bioscience relating to impacts of anthropogenic stressors (e.g., climate change, habitat change, pollution; McKinney 1997; Dirzo *et al.* 2014). As is usual for comparisons of the modern and fossil records, attempting to bridge the differences in study characteristics (e.g., evolutionary history of ecosystems; spatiotemporal completeness, extent, and resolution; taxonomic completeness; Foote 2000; Eichenseer *et al.* 2019; Foster *et al.* 2023; Pohl *et al.* 2023; Finnegan *et al.* 2024) over which extinction can be observed necessitates reflection on which data types are suitable to facilitate cross-scale studies and comparisons (ED1, Table 9; Lotze *et al.* 2011; Andréoletti and Morlon 2024).

The “BigFive” mass extinctions originally were defined using the concept of statistical outliers (Raup and Sepkoski 1982) at a high taxonomic level, using a specific rate metric, and based on

skeletonized marine organisms. An updated definition of mass extinction is long overdue, as is a dialogue on how pattern and process should be included in the definition (ED2; Marshall 2023). This definition would precipitate the reexamination of whether mass extinctions are associated with consistent vulnerabilities of specific morphological and ecological traits (ED3, ED4; Foster *et al.* 2023) and whether their phases and recovery patterns are comparable (ED6, ED7; Hull *et al.* 2015).

Another aspect of extinction dynamics, pertaining to the ecological impact of the event, is whether functional diversity is maintained across mass extinction events (ED5; Bambach *et al.* 2007; Foster and Twitchett 2014; Aberhan and Kiessling 2015; Dunhill *et al.* 2018; Muscente *et al.* 2018; Cribb *et al.* 2023). Mass extinctions are often attributed to abiotic changes (e.g., changes in temperature, oxygen content, pH), and finding thresholds relating to magnitudes and rates of such changes remains a priority (ED8; Song *et al.* 2021). Species also are likely to experience secondary extinction cascades due to the loss of critical biotic interactions (e.g., predator–prey relationships) in trophic or other biological interaction networks (Roopnarine 2006; Dunne and Williams 2009). If we are to truly understand the dynamics of extinction events in the fossil record and use them to predict extinction risk in our human-dominated world (Barnosky *et al.* 2011; Braje and Erlandson 2013; Song *et al.* 2021; Vahdati *et al.* 2022), we need to understand the interplay between primary and secondary extinction events via the inclusion of biotic interactions in studies of extinction selectivity (e.g., Sanders *et al.* 2018; Mulvey *et al.* 2022; Dunhill *et al.* 2024).

Climate Change Past and Present (CPP; Table 10)

Paleontologists often reconstruct past climates using fossils or geochemical proxies, and this remains a major theme in the biogeosciences (CPP1, Table 10). For example, examining stable oxygen isotopes in fossils can reveal climate change across temporal scales, from the life span of individual organisms (e.g., Nützel *et al.* 2010; Alberti *et al.* 2013) to the eon scale (e.g., Song *et al.* 2019;

Table 9. Big questions for the working group on “Extinction Dynamics”

Unique ID	Big Question
ED1	Which data types can be used to most effectively compare past extinctions to the current biodiversity crisis?
ED2	With our changing understanding of extinctions, how should the definition of “mass extinction” be updated to reflect a unified concept?
ED3	Which, if any, biotic traits associated with survival through a mass extinction (e.g., body size, trophic mode, species associations) are universal across taxa and/or time?
ED4	Which, if any, ecological impacts of extinction are generalizable across time?
ED5	To what extent are ecological functions maintained following the extinction of species?
ED6	To what extent are the phases of events (e.g., collapse, recovery) during extinctions consistent across different biotic crises?
ED7	Which, if any, patterns in the process and timing of recovery following extinction events are universal across clades?
ED8	At what threshold can climate or other abiotic change cause an extinction?
ED9	What is the role of cascading biological effects in extinction dynamics?

Table 10. Big Questions for the working group on “Climate Change Past and Present”

Unique ID	Big Question
CPP1	How can fossils best be used to reconstruct climate change over different timescales?
CPP2	Which climate factors are the proximate drivers of extinction?
CPP3	How can we best use the fossil record to predict climate change impacts on the modern biota?
CPP4	What is the “ecosystem sensitivity” of ecosystem structure in response to climate change?
CPP5	How have the spatial distributions of organisms shifted in response to climate change?
CPP6	How have organisms’ tolerances changed in response to climate change?
CPP7	Which cascading effects of climate change can be identified from the fossil record?
CPP8	What adaptation and management options for conservation biology can be derived from past biosphere responses to climate change?
CPP9	How has climate change affected the evolution of life?

Grossman and Joachimski 2022). However, smoothly integrating data across these temporal scales remains challenging (CPP1). Assessing biotic responses to changing climates is becoming a major theme in paleontology, with several pertinent questions (CPP2–CPP9; e.g., Rita et al. 2019; Piazza et al. 2020; Nätscher et al. 2023). Nevertheless, it is critical to avoid circular reasoning where climate reconstructions based on fossil proxies subsequently are used to interpret fossils.

A host of variables—including direct and indirect measures of nutrient levels, temperature, $p\text{CO}_2$, precipitation, salinity, pH, and, oxygen and other isotopes—can be used to examine the influence of climate on biodiversity (Bijma et al. 2013; Saupe et al. 2019; Jane et al. 2021; Jackson and O’Dea 2023; Lin et al. 2023; Yasuhara and Deutsch 2023; Malanoski et al. 2024). Elucidating the relative importance of these variables on biodiversity can guide conservation efforts (CPP2, CPP8), although best practices for bridging the mismatch in temporal scales studied in paleontology and those of interest to policymakers remain elusive (CPP3; Smith et al. 2018; Pimiento and Antonelli 2022; Groff et al. 2023; Kiessling et al. 2023; and see “Scaling Ecological and Evolutionary Processes and Patterns”). Bridging these gaps can benefit from studies leveraging conservatism of physiology (Reddin et al. 2020), simulations (e.g., Hunt 2012; Barido-Sottani et al. 2019; Raja et al. 2021; Smith et al. 2023a), and the pursuit of higher-resolution paleontological datasets (Smith et al. 2023c). The application of paleontological observations to conservation practice remains primarily aspirational (Groff et al. 2023); however, leveraging the need for temporal context to understand climate change is a promising avenue for integrating paleontological data (Smith et al. 2018; Dietl et al. 2019; Kiessling et al. 2019, 2023).

Climate sensitivity has been defined as the global mean temperature increase when atmospheric CO_2 equivalent concentration is doubled (IPCC 2021), and we can use this framework to define “ecosystem sensitivity” (CPP4). For example, how much will ecological structure—a concept challenging to objectively measure (e.g., Parrott 2010; LaRue et al. 2023)—change on average with a given increase in temperature? A more straightforward assessment of shifts in spatial distribution is also possible, as there is modern (Lenoir et al. 2020) and past (Wing et al. 2005; McElwain 2018) evidence of species ranges tracking climate. Still, the signal is complex (Reddin et al. 2018, 2020), primarily due to sampling constraints and limited temporal resolution, and merits further examination (CPP5). In isolation from or in combination with range shifts, the degree to which species can adapt their niches over time is crucial to predicting how they will respond to ongoing climate change (CPP6). Fossil data support niche stability at low taxonomic levels (Hopkins et al. 2014; Saupe et al. 2014; Stigall 2014; Antell et al. 2020); however, thermal tolerances have evolved across the domains of life (Storch et al. 2014), suggesting that the rate and relative frequency at which tolerances evolve are key features in niche evolution.

The impacts of climate change on biotic systems are numerous (Pörtner 2021), but cascading effects are less well known (CPP7; e.g., Pecl et al. 2017; Słowiński et al. 2018). For example, differential range shifts of species in response to climate may lead to novel communities, with new biotic interactions and elevated potential for secondary extinctions (ED9; Pecl et al. 2017; Chiarenza et al. 2023). Identifying cascading effects in the fossil record is likely difficult but important to reveal the interplay of abiotic and biotic drivers under climate change (O’Keefe et al. 2023).

Conservation Paleobiology (CPB; Table 11)

Conservation paleobiology, which seeks to apply the methods and theories of paleontology to the conservation and restoration of biodiversity and ecosystem services (Dietl et al. 2015), has emerged as a pathway for paleontologists to engage with conservation issues. A key theme in these questions is the integration of multiple types of data and methods across scales (CPB2, CPB4, CPB6, Table 11) to provide insights about biodiversity change (CPB3–CPB5, CPB8). Questions in this section crosscut many of the other sections—especially “Climate Change Past and Present”—as conservation paleobiology is an emergent area of research in paleontology that is informed by the entire discipline.

Many paleontologists are seeking ways to more directly connect their science to practice (CPB1, CPB2, CPB8; Dillon et al. 2022). Although there are several success stories of paleontological data application (e.g., Everglades restoration; Marshall et al. 2014), only 10.8% of published conservation paleobiology studies have had a demonstrable effect on conservation practice (comparable to other areas of conservation science; see Groff et al. 2023). A cultural shift in the norms and practices of the paleontological community is required to produce research results that more closely align with the needs and concerns of practitioners (Dietl et al. 2023). How to get there is a big question (CPB1). At the same time, questions that form the theoretical basis for conservation paleobiology (CPB3–CPB7) remain research priorities, offering opportunities for scientific progress while highlighting gaps in our understanding of biodiversity and ecosystem function and, by extension, ecosystem services (Dillon et al. 2022). For example, it remains a significant challenge to untangle the different drivers that push ecosystems

Table 11. Big Questions for the working group on “Conservation Paleobiology”

Unique ID	Big Question
CPB1	What translational science strategies could be adopted to ensure that conservation paleobiology research remains relevant and aligned with the priorities of environmental resource managers and conservation practitioners?
CPB2	How do we integrate multiple types of paleontological data (e.g., molecular, environmental, ecological) with planning and decision support tools for guiding ecosystem management?
CPB3	How can our understanding of past episodes of environmental change be used to develop scenarios of biological responses to modern and future environmental stressors?
CPB4	How can we use paleontological data to define meaningful ecological baselines that are relevant to conservation across spatial and temporal scales?
CPB5	How can the fossil record inform our ability to diagnose and mitigate the effects of multiple interacting human and nonhuman drivers of environmental change on biodiversity and ecosystem functioning?
CPB6	How can we compare rates of biodiversity change (e.g., extinction, adaptation, geographic range shifts) across ecological, historical, and paleontological timescales?
CPB7	How can recent sedimentary records expand the temporal scope over which ecological resilience can be evaluated?
CPB8	In what ways can paleoenvironmental reconstructions improve the accuracy and scope of ecosystem services risk assessments?

beyond their natural limits and to understand the resulting responses over time (CPB5). The extent to which paleoecological records can be utilized to broaden the temporal perspective for detecting critical transitions in ecosystems and signals of changing resilience (CPB7) is also not fully understood. Nor is it known how, and under which circumstances, looking to the past can contribute productively to setting baselines for ecosystem recovery (CPB4) or anticipating a climate-changed future (CPB3). Such knowledge could support conservation management and planning efforts designed to help reduce the loss of biodiversity and ecosystem services (CPB8) in the face of environmental change. Theoretical development in these areas is foundational for paleontology and is essential for the discipline to grow as an applied area of research to provide insights about future changes in the human-dominated world (Dietl and Flessa 2011; Dietl *et al.* 2015, 2019; Barnosky *et al.* 2017; Dillon *et al.* 2022; Pimiento and Antonelli 2022; Groff *et al.* 2023; Kiessling *et al.* 2023; Kowalewski *et al.* 2023; Zuschin 2023).

Fundamental Issues (FI; Table 12)

Every scientific discipline relies on a dedicated community and supportive infrastructure. To protect paleontology's foundational resources, infrastructure updates are needed (FI1, FI3, FI5, Table 12). Best practices for collecting, curating, and archiving paleontological data and heritage are developing, but a consensus remains a work in progress (FI1). Assigning specimens an accurate taxonomy in a sound systematic framework is critical for their utility and inclusion in a shareable resource (e.g., GBIF, iDigBio, the Paleobiology Database, FI3; Marshall *et al.* 2018). The accuracy and resolution of taxonomic identifications strongly affect biodiversity measurements and interpretation, but this fundamental work is consistently undervalued in the current system for rewarding academics (FI3; Agnarsson and Kuntner 2007; Mabry *et al.* 2022; Salvador *et al.* 2022; Smith *et al.* 2023b). As a result, taxonomic expertise is under threat (e.g., Agnarsson and Kuntner 2007; Salvador *et al.* 2022). Even so, novel methods for taxonomic analysis (e.g., machine learning; Romero *et al.* 2020; De Baets 2021; Punyasena *et al.* 2022; Abdelhady *et al.* 2024; Adaïmé *et al.* 2024) hold the potential to make taxonomic work more efficient, reproducible, and sustainable. Reliable taxonomic, locality, and stratigraphic information are essential for building physical (e.g., samples) and digital

(e.g., metadata, imagery) storage infrastructure that allows comparison and integration among researchers and scientific disciplines (Löbl *et al.* 2023). These improvements require a community effort that is supported by sustainable long-term funding—particularly in the Global South (e.g., Valenzuela-Toro and Viglino 2021; Raja *et al.* 2022). This funding can enable expanded accessibility, use, and combination of data, all of which are critical for facilitating interdisciplinary research (Allmon *et al.* 2018; Kaufman *et al.* 2018; Smith *et al.* 2023b). Through interdisciplinary research and study programs, the field can continue to expand (FI3). For example, studies of prehistory demonstrate long-standing human collection and use of fossils from the middle Pleistocene onward, creating new opportunities to understand human behavior through interactions with fossils (Cortés-Sánchez *et al.* 2020). Interdisciplinary will continue to generate new creative approaches with valuable perspectives from other disciplines (e.g., archaeology, biology) while providing new insights on long-pursued questions in paleontology (FI2–FI4).

Paleontology is also economically and societally important (FI4, FI5). Economic contributions include resource exploration, regional tourism (Perini and Calvo 2008; Kibria *et al.* 2019), and diverse products based on paleontological research (e.g., books, clothing, film and television works, theme parks, toys, video games). Aside from these outputs, paleontology requires greater valorization within the scientific community and broader public (FI4, FI5; Plotnick *et al.* 2023). Geosites are non-renewable areas important for understanding Earth's history through the observation of biological and geological phenomena. Protecting and conserving important outcrops (e.g., Atkinson *et al.* 2005; Maran 2014; Mexicana 2020; Neto De Carvalho *et al.* 2021; Carvalho and Leonardi 2022) and access to them necessitate transparent discussion among all who interact with and care about the sites (e.g., paleontologists, landowners, traditional custodians of the land, universities, industrial companies, museums, government). Additionally, collection spaces are the physical repositories of our geoh heritage (e.g., museums, geological surveys) and require sustained support from governments, academics, and the public. The primary evidence that paleontologists rely on (physical specimens) is under threat due to restructuring in funding models and museum closures, which removes from the public a pathway for engagement with geoh heritage. Public engagement provides a valuable means to increase the profile of paleontology. This work and the people involved in it require significant investment to draw together science, economy, and culture to care for Earth and life's heritage (FI1, FI4, FI5).

As scientists, we have a responsibility to communicate with the public about our work, yet many researchers receive no formal training on how to perform this duty (e.g., Salvador *et al.* 2021), and these activities are secondary in hiring and promotion decisions (FI2, FI4; e.g., Davies *et al.* 2021; Raja and Dunne 2022). Without an informed public, policymakers cannot craft legislation that benefits the greatest number of people, and individuals cannot make accurate data-driven decisions. The roles of paleontologists continue to diversify, with a large proportion of graduates working outside academia in settings with variable skill requirements (FI2; e.g., industry, conservation, education, government; Keane *et al.* 2021). Paleontologists need skills to make them academically, economically, and socially valuable so they can share information about the long-term changes and variability that life on Earth has experienced with increased proficiency.

Looking Inward and Outward (LIO; Table 13)

Whereas paleontologists are keenly aware of the taphonomic biases constraining our view of past biodiversity, we have not systematically studied the biases linked to the identities and practices shaping how

Table 12. Big Questions for the working group on “Fundamental Issues”

Unique ID	Big Question
FI1	How can we efficiently collect, store, and combine different paleontological data types in an openly accessible and inclusive way?
FI2	What are best practices for training paleontologists to have a broad set of skills (e.g., data analyses, research skills, soft skills) that are transferable to an increasingly wider range of job requirements inside and outside academia?
FI3	How can we best motivate taxonomic and systematic work and facilitate crosstalk and collaboration with other paleontological disciplines?
FI4	How can paleontologists communicate findings and foster critical thinking skills so that the public can understand the utility of paleontological information and differentiate valid scientific ideas from other ideas?
FI5	What are the best practices for the protection and valorization of geosites and unique fossil heritage?

Table 13. Big Questions for the working group on “Looking Inward and Outward”

Unique ID	Big Question
LIO1	How is our understanding of past ecological and evolutionary processes shaped by biases in publication by location, authorship, language use, and funding availability?
LIO2	Which processes drive turnover in diversity trends (e.g., gender identities, different geographic regions) of academic paleontologists over time, and how could increased diversity lead to increasingly diverse products and outcomes?
LIO3	Which socioeconomic and identity factors—and their intersections—underlie variability in publication rate, professional advancement, and grant awards among the global paleontology community, both historically and in the present day?
LIO4	To what extent are paleontological specimen collecting and repository practices built on a legacy of colonial economic structures and how can we avoid recapitulating these interactions today across individual and institutional collaborations?
LIO5	How should qualities of fossil origin (e.g., country, sovereignty, collection process, local collaborative involvement, political conflict) be considered when designing research and navigating potential trade-offs in ethics and scientific value?
LIO6	Which settings (e.g., economic, cultural, physical) govern the biogeography of where paleontological fieldwork occurs and who (e.g., gender/ethnic identity) carries out—and benefits from—that work?
LIO7	Which institutional and mentorship attributes, such as accountability mechanisms, facilitate equitable collaboration among paleontologists, avoid bias, and promote the retention of students from backgrounds and identities currently underrepresented in paleontology?
LIO8	How do we integrate and sustain a commitment to diversity, equity, and inclusion initiatives into the foundations of hiring, promotion, and funding schemes in paleontology?

we collect, analyze, and interpret the fossil record. Presently, socioeconomic factors disproportionately influence the sampling coverage of both modern ecosystems and past biodiversity (Cisneros et al. 2022; Monarrez et al. 2022; Raja et al. 2022). Many perspectives and data are missing, which contributes to an incomplete understanding of past and present global biodiversity and restricts the development of ecological and evolutionary theory (LIO1, Table 13; Mohammed et al. 2022; Raja et al. 2022). Identifying and addressing these biases and challenges in paleontology (e.g., dominance of the English language; Cisneros et al. 2022; Raja et al. 2022) and incorporating as many diverse perspectives as possible will lead to a better understanding of all aspects of life on Earth (LIO2, LIO3).

Though many people globally have undertaken the study of past life, including within Indigenous traditions and local communities (Mayor 2007; Benoit et al. 2024), the earliest data points of Western academic paleontology are tied to the expansion of colonial empires (Monarrez et al. 2022; Scarlett 2022). Current research infrastructure is often built on these colonial legacies, including specimens held in museum collections (LIO4; Bradley et al. 2014; Cisneros et al. 2022; Mohammed et al. 2022; Monarrez et al. 2022; Raja et al. 2022). Digitization efforts are making museum collections and exhibits more accessible internationally to those with internet access, but digital representations do not necessarily provide the same research and engagement opportunities as physical specimens and have their own complications (e.g., compliance with sharing

policies, digital quality and resolution, large file sizes, internet access and bandwidth; Falkingham 2012; Lewis 2019). Natural history specimens and geosites are often considered to be natural heritage items (including status as UNESCO sites, <https://whc.unesco.org/en/list>), and calls for repatriation are growing in number (Bradley et al. 2014; Vogel 2019), making evaluating this issue in paleontology a priority (LIO4; see “Fundamental Issues”).

Researchers, institutions, and funding bodies must make proactive decisions to avoid contributing further to colonial legacies by evaluating the power dynamics of international collaborations while contending with the curation of specimens collected in the past (LIO5; e.g., Dunne et al. 2022). These decisions can run counter to incentives for publication on “novelty” and unique specimens, which are often gleaned from fieldwork in key geographic regions (e.g., Myanmar; LIO6; Dunne et al. 2022; Raja et al. 2022).

More broadly, fieldwork is not equally accessible to everyone despite its high value as a component of science education (e.g., Shinbrot et al. 2022). As in all the sciences with fieldwork components, paleontologists must grapple with safety and equity considerations, including mechanisms for reporting sexual harassment and assault (Clancy et al. 2014), explicit discussions about the safety of people of marginalized identities in field conditions (Demery and Pipkin 2021; Rudzki et al. 2022), and accessibility and inclusive design of field experiences for people with disabilities (LIO6; Stokes et al. 2019).

The exclusion and attrition of groups of people with particular identities and affinities (i.e., minoritized or marginalized groups) from academia have previously been described as a passive, leaky pipeline; however, this metaphor downplays the challenges posed by racism, colonial legacies, and systemic bias at institutional levels, which are now more accurately described as a “hostile obstacle course” (e.g., Bernard and Cooperdock 2018; Valenzuela-Toro and Viglino 2021; Berhe et al. 2022; Carter et al. 2022). Recognizing that these challenges exist, paleontologists must identify and embrace practices that create a more inclusive and equitable culture (LIO7; Valenzuela-Toro and Viglino 2021; Carter et al. 2022; Cisneros et al. 2022; Raja et al. 2022). Current diversity, equity, and inclusion tasks fall disproportionately on minoritized individuals, yet often are not considered in tenure and promotion assessments (LIO8; Jimenez et al. 2019). Although individual actions are important, support for diversity, equity, and inclusion must come from the highest levels of leadership (e.g., those making funding decisions) to signal their value (Dutt 2021; Chen et al. 2022). In implementing these changes, we can iteratively add to our dataset of changing outcomes in paleontology to evaluate whether such actions are effective (LIO2) and how this affects our understanding of both past and future worlds (LIO1).

Concluding Remarks

The present state of paleontological research is complex and constantly changing. Considering the limited number of paleontologists employed professionally in comparison to other scientific fields (e.g., Keane et al. 2021; Plotnick et al. 2025), it is prudent to develop a shared research agenda that the paleontological community can jointly address (Fig. 3). The questions presented here are unavoidably influenced by the perspectives of those participating and by the initial set of questions submitted. However, we have attempted to minimize this influence through our strategy for an inclusive approach to question submission, project participation, and authorship. Doing so gives us confidence that these BQs faithfully represent a forward-looking agenda for the discipline of paleontology.

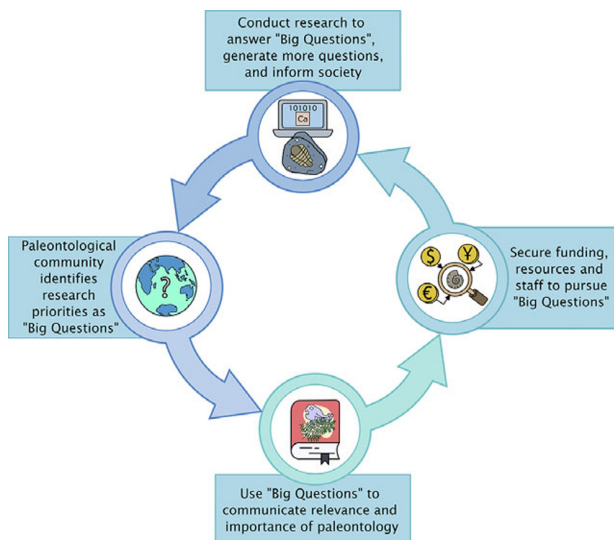


Figure 3. The Big Questions project can be used as a tool to guide research in paleontology and to advocate for the importance of funding paleontological research.

Whether this list of questions is taken as a whole, separated by theme, or examined piecemeal as individual questions, we encourage all in the paleontological community to use these BQs as a tool for communicating the importance of paleontology and securing research funding. Indeed, as the questions presented here have emerged from a community-wide effort, they likely are more representative of the state of the field than if the exercise was conducted with a top-down approach by a select few individuals, and this element may add credibility and power to arguments for funding in paleontology, broadly. As in other endeavors to define priority questions (e.g., Sutherland et al. 2009; Seddon et al. 2014), we expect a variety of uses (e.g., development of research projects, spurring discussion on the importance of different BQs) and audiences (e.g., other scientists, funding bodies, students, the general public). We anticipate these BQs will be used by researchers as framing and inspiration for new research directions and as a tool they can use to justify paleontological research to funding organizations (Fig. 3). The BQs reiterate the substantive contributions of museums and physical collection spaces, making clear a need for sustained funding of the repositories of our geoheritage. The BQs highlight the breadth and vitality of paleontology and the important and substantive role the discipline will continue to play in pushing the frontiers of understanding throughout the life sciences.

Many of the questions included here are directed at pursuing long-standing hypotheses on how life has evolved and responded to environmental change. A large portion also pertains to the application of paleontological data to the biodiversity and environmental crises that permeate the modern world. Questions in each of these areas share common considerations, including the effects of scale on observations and the ever-present challenge of assessing the adequacy of the fossil record to address these questions. Reflecting larger ongoing discussions in science and society, there is also an emphasis on conducting paleontological research more inclusively and equitably as a community. Through efforts like this Big Questions project that bring together groups of people with many backgrounds, expertises, and motivations, we aspire to grow and strengthen the global paleontological community. Our collective understanding of the history and future of life on Earth will only be

improved by creating a cohesive discipline where all interested individuals can contribute.

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